Instructor: Lindsey M. King, PhD, MPH, CHES, CCRP, CTTS  
Social and Behavioral Sciences Program  
College of Public Health and Health Professions  
Email Address: linking@ufl.edu  
Office Hours: By appointment only

Preferred Course Communications: Direct email. Email Policy: Outlook email is a safer means of communication than the email function within Canvas.

Prerequisites

PHC 6410: Psychological, Behavioral, and Social Issues in Public Health or approval of instructor.

PURPOSE AND OUTCOME

Course Overview
This course will provide (1) an overview of resilience and how resilience-building approaches are applied in public health; (2) an examination of resilience-building efforts through a review of public health literature; and (3) the opportunity to develop a communication campaign proposal to build resilience using social ecological model.

Course Rationale
This course is needed because trauma and adverse childhood experiences (ACEs) represent a significant threat to public health and an effective way to overcome that threat is to teach individuals and communities how to overcome past challenges through developing resilience. Most public health interventions take a public health deficit approach and focus solely on the risk factors faced by vulnerable populations. In contrast, trauma informed approaches focus on protective factors and view communities as valuable assets. Resilience-building looks to enhance the capacities that individuals and communities already have, to develop skills to recover and thrive from past trauma. This course will provide experience working with a community organization to teach students how to foster resilience and create public health programs with a capacity-building resilience approach. Upon successful implementation of instruction, students will be able to see public health problems with a trauma-informed lens and address those issues with solutions like programs and interventions designed to build and foster resilience.

Relation to Program Outcomes
This 3-credit graduate level course will be part of a University of Florida (UF) College of Public Health & Health Professions 9-credit (3 course) graduate certificate in “Trauma-Informed Public Health.” The graduate level course will build a foundation in public health with a focus on its application to creating capacity-building resilience programs focused on individuals and communities. Students completing this graduate certificate will be able to understand how trauma, adverse childhood experiences (ACEs), and resilience effects an individual's and a community’s well-being. This course will be a 13-week course. Students can choose to take this course as an elective by itself or as part of the 3-course (9-credit) graduate certificate.
Course Objectives and/or Goals
After successfully completing this course, students will be able to:

1. Define resilience and resilience-building programs within a public health approach
2. Compare and contrast resilience programs at the individual and community levels of the CDC social ecological model
3. Develop public health interventions to build resilience that integrates a public health problem and an academic context
4. Develop public health communication campaign proposals that build resilience at all levels of the social ecological model
5. Critique current resilience-building programs so all components of social ecological model addressed

Instructional Methods
This course is offered online, in weekly “modules.” Each module is made up of the following:
1.) Assigned readings and multimedia selections (posted or shared online to Canvas)
2.) Lectures/videos (posted online to Canvas)
3.) Discussion posts or other assignments due
4.) Collaborative group presentation
5.) Individual health communication campaign proposal

**What is expected of you?**

You are expected to actively engage in the course throughout the semester. This course relies heavily on participation in the online discussion boards with instructor and classmates; your participation fosters a rich course experience for you and your peers. It is the sole responsibility of the student in online courses to keep up with course requirements. You are expected to do preparatory work (including reading and/or watching videos linked in Canvas) each week prior to participating in online discussion boards, which will be spent primarily on critical discussion and application of course content to real-world public health problems. Throughout online course discussions, you will be asked to initiate ideas, share relevant experiences, reflect on what your classmates post, and critique and extend the course readings and lectures. Participating actively requires that you are open to discussing your beliefs and how you define yourself while also opening yourself to other points of view and considering them critically. Rich discussion frequently entails disagreements not only about issues, but also about basic values. As a participant in this class, you are expected to be respectful toward others and their views, even if they are radically opposed to your own beliefs.

**DESCRIPTION OF COURSE CONTENT**

Course Materials and Technology

There is no required textbook for this course.

**Required Readings**: Posted on the course website (Canvas).

**Course Website**: The course website is available on Canvas at [http://elearning.ufl.edu](http://elearning.ufl.edu). The weekly schedule, additional course materials, and links to submit course assignments and weekly discussion questions are available through this website. You will log into the course website using your gatorlink ID and password; if you have trouble logging in, please contact the Help Desk at 352-392-HELP.

**Announcements**: Class announcements will be sent via the announcements tool online in Canvas. Depending on your Canvas notification settings, you may or may not be notified via email; you are responsible for all information in these announcements whether or not you see them in your email.
Technical Requirements: You are REQUIRED to have a webcam and microphone. Browser requirements may change; please consult https://kb.helpdesk.ufl.edu/FAQs/SupportedBrowsersForUFWebsites to see a list of supported browsers and recommendations for browser configuration.

For technical support for this class, please contact the UF Help Desk at:

- Learning-support@ufl.edu
- (352) 392-HELP - select option 2
- https://lss.at.ufl.edu/help.shtml

ACADEMIC REQUIREMENTS AND GRADING

Assignments

Course Components:

1. **Syllabus Quiz and Trauma Trigger Warning:** You are asked to complete a brief quiz on the syllabus and academic integrity prior to unlocking the course content on Canvas. While this is ungraded, you must receive a 100% on the quiz to unlock the course materials. You will also be instructed to acknowledge a trauma trigger warning, once you have unlocked the course contents.

2. **Readings and Other Course Materials (Lectures/Videos):** For each weekly module, you will be assigned specified journal articles or other readings to read. Within each module on Canvas, additional information may be provided (e.g., recorded lectures and/or videos). Whether these materials are required or optional will be described within that week’s page on Canvas.

3. **Online Discussion Participation in Canvas & Weekly Activities:** Five modules will have a Canvas discussion component. You are required to complete each week’s discussion post and reply to a minimum of one other post on that week’s group board (excluding week 1 where replies are not required). Discussion posts should address most questions in that week’s prompt (you can separate sections by question # or write all answers in a narrative form, just be clear to indicate that you’ve answered all questions), and you should end your post in a way that engages the class in discussion (e.g., ending with a question to the group that will generate interesting discussion about the topic and must demonstrate critical thinking related to the week’s readings/content). Appropriate questions include those that 1) seek clarity on course material; 2) relate the course material to other public health issues/theories or discussions we’ve had; 3) provide the basis for further investigation that would build on the readings; 4) generate interesting course discussion/debate. Please consult the rubric posted online in Canvas for an outline of what we are looking for in the discussion posts and how they will be scored. **Students can earn up to 10 points each week for discussion participation (5 total), for a total of 50 points over the course of the semester.**

4. **Public Health Communication Campaign Proposal & Voiceover PowerPoint Presentation:** This assignment will involve creating a three-part public health communication campaign proposal that addresses resilience at the chosen level of the social ecological model. Students will select a target population and a public health theory and describe how they will apply it to their proposal and describe the public health level of prevention their proposal falls under as well as the level of the social ecological model. A detailed assignment rubric will be provided. You will create a voiceover PowerPoint presentation (audio should be included) to communicate your public health intervention to your instructor and classmates and this will be uploaded to Canvas. Throughout the semester, there will be multiple assignments that will be graded which will guide you through the development of your public health communication campaign proposal. More
information on those assignments will be provided. **This assignment is worth 150 total points - 100 for the final proposal and 50 for the development assignments.**

5. **Group Collaborative Public Health Project:** This assignment will involve the analysis of a current or recent resilience-building public health program at either the individual or community level of the social ecological model and impact it had on public health, based on the assigned group. Groups will be assigned in Canvas at the start of the semester along with each member’s role in the group. A detailed assignment rubric will be provided. You will create a voiceover PowerPoint presentation to communicate the analysis of your public health intervention or program to your instructor and classmates and this will be uploaded to Canvas. *Please note: Although this is a group assignment in an online course, instructor will assign and grade individual tasks based on rubric to make up the collaborative assignment. Each group member is responsible for reviewing other group members’ individual tasks before submission. This assignment is worth 50 points.*

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**GRADING**

<table>
<thead>
<tr>
<th>Syllabus Quiz</th>
<th>Week 1</th>
<th>Not graded</th>
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</thead>
<tbody>
<tr>
<td>Online Discussion Participation &amp; other weekly activities</td>
<td>Ongoing</td>
<td>10 points each x 5 posts = 50 total</td>
</tr>
<tr>
<td>Public Health Communication Community Proposal SEM Level and Population Write-Up</td>
<td>Week 3 (due Friday, May 31, 2019)</td>
<td>10</td>
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<tr>
<td>Public Health Communication Community Proposal Storyboard</td>
<td>Week 5 (due Friday, June 14, 2019)</td>
<td>20</td>
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<tr>
<td>Public Health Communication Community Proposal Check-In Paper</td>
<td>Week 9 (due Friday, July 12, 2019)</td>
<td>20</td>
</tr>
<tr>
<td>Public Health Communication Campaign Proposal &amp; Voiceover PowerPoint Presentation</td>
<td>Week 13 (due Wednesday, August 7, 2019)</td>
<td>100</td>
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<tr>
<td>Group Collaborative Public Health Project</td>
<td>Individual Level- Week 6</td>
<td>50</td>
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<tr>
<td></td>
<td>(due Friday, June 21, 2019)</td>
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<td></td>
<td>Community Level- Week 12</td>
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<td>(due Friday, August 2, 2019)</td>
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</tbody>
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Point system used (i.e., how do course points translate into letter grades).

| Points earned | A | A- | B+ | B | B- | C+ | C- | D+ | D- | E | W | F | I | N | G | S- | U |
|---------------|---|----|----|---|----|----|----|----|----|---|---|---|---|---|---|---|---|---|
| ≥232          | A | A- | B+ | B | B- | C+ | C- | D+ | D- | E | W | F | I | N | G | S- | U |
| 225-231       | A |    |    |    |    |    |    |    |    |   |   |   |   |   |   |   |   |
| 217-224       | A |    |    |    |    |    |    |    |    |   |   |   |   |   |   |   |   |
| 208-216       | A |    |    |    |    |    |    |    |    |   |   |   |   |   |   |   |   |
| 200-207       | A |    |    |    |    |    |    |    |    |   |   |   |   |   |   |   |   |
| 192-199       | A |    |    |    |    |    |    |    |    |   |   |   |   |   |   |   |   |
| 183-191       | A |    |    |    |    |    |    |    |    |   |   |   |   |   |   |   |   |
| 175-182       | A |    |    |    |    |    |    |    |    |   |   |   |   |   |   |   |   |
| 167-174       | A |    |    |    |    |    |    |    |    |   |   |   |   |   |   |   |   |
| 158-166       | A |    |    |    |    |    |    |    |    |   |   |   |   |   |   |   |   |
| 150-157       | A |    |    |    |    |    |    |    |    |   |   |   |   |   |   |   |   |
| <150          | A |    |    |    |    |    |    |    |    |   |   |   |   |   |   |   |   |

Please be aware that a C- is not an acceptable grade for graduate students. The GPA for graduate students must be 3.0 in all 5000 level courses and above to graduate. A grade of C counts toward a graduate degree only if a sufficient number of credits in courses numbered 5000 or higher have been earned with a B+ or higher.
| Grade Points | 4.0 | 3.6 | 3.3 | 3.0 | 2.6 | 2.3 | 2.0 | 1.6 | 1.3 | 1.0 | 0.6 | 0.0 | 0.0 | 0.0 | 0.0 |

More information on UF grading policy may be found at:
http://gradcatalog.ufl.edu/content.php?catoid=10&navoid=2020#grades

Policy Related to Make up Exams or Other Work

**Late assignments are not accepted and will receive 0 points** unless arrangements have been made ahead of the due date with the instructor or extenuating circumstances are presented to the instructor and approved. If you have a scheduling conflict that prevents you from fulfilling a certain course requirement, please contact the instructor as soon as possible.

Any requests for make-ups due to technical issues MUST be accompanied by the ticket number received from LSS when the problem was reported to them. The ticket number will document the time and date of the problem. You MUST e-mail me within 24 hours of the technical difficulty if you wish to request a make-up.

Policy Related to Required Class Attendance

Please note all faculty are bound by the UF policy for excused absences.

Excused absences must be consistent with university policies in the Graduate Catalog (http://gradcatalog.ufl.edu/content.php?catoid=10&navoid=2020#attendance) and require appropriate documentation. Additional information can be found here:
https://catalog.ufl.edu/ugrad/current/regulations/info/attendance.aspx

**STUDENT EXPECTATIONS, ROLES, AND OPPORTUNITIES FOR INPUT**

**Academic Integrity**

Students are expected to act in accordance with the University of Florida policy on academic integrity. As a student at the University of Florida, you have committed yourself to uphold the Honor Code, which includes the following pledge:

“We, the members of the University of Florida community, pledge to hold ourselves and our peers to the highest standards of honesty and integrity.”

You are expected to exhibit behavior consistent with this commitment to the UF academic community, and on all work submitted for credit at the University of Florida, the following pledge is either required or implied:

“On my honor, I have neither given nor received unauthorized aid in doing this assignment.”

It is your individual responsibility to know and comply with all university policies and procedures regarding academic integrity and the Student Honor Code. Violations of the Honor Code at the University of Florida will not be tolerated. Violations will be reported to the Dean of Students Office for consideration of disciplinary action. For additional information regarding Academic Integrity, please see Student Conduct and Honor Code or the Graduate Student Website for additional details:
https://www.dso.ufl.edu/sccr/process/student-conduct-honor-code/
http://gradschool.ufl.edu/students/introduction.html
Please remember cheating, lying, misrepresentation, or plagiarism in any form is unacceptable and inexcusable behavior.

Online Faculty Course Evaluation Process
Students are expected to provide feedback on the quality of instruction in this course by completing online evaluations at [https://evaluations.ufl.edu](https://evaluations.ufl.edu). Evaluations are typically open during the last two or three weeks of the semester, but students will be given specific times when they are open. Summary results of these assessments are available to students at [https://evaluations.ufl.edu/results/](https://evaluations.ufl.edu/results/).

SUPPORT SERVICES

Accommodations for Students with Disabilities
If you require classroom accommodation because of a disability, it is strongly recommended you register with the Dean of Students Office [http://www.dso.ufl.edu](http://www.dso.ufl.edu) within the first week of class or as soon as you believe you might be eligible for accommodations. The Dean of Students Office will provide documentation of accommodations to you, which you must then give to me as the instructor of the course to receive accommodations. Please do this as soon as possible after you receive the letter. Students with disabilities should follow this procedure as early as possible in the semester. The College is committed to providing reasonable accommodations to assist students in their coursework.

Counseling and Student Health
Students sometimes experience stress from academic expectations and/or personal and interpersonal issues that may interfere with their academic performance. If you find yourself facing issues that have the potential to or are already negatively affecting your coursework, you are encouraged to talk with an instructor and/or seek help through University resources available to you.

- The Counseling and Wellness Center 352-392-1575 offers a variety of support services such as psychological assessment and intervention and assistance for math and test anxiety. Visit their web site for more information: [http://www.counseling.ufl.edu](http://www.counseling.ufl.edu). On line and in person assistance is available.
- You Matter We Care website: [http://www.umatter.ufl.edu/](http://www.umatter.ufl.edu/). If you are feeling overwhelmed or stressed, you can reach out for help through the You Matter We Care website, which is staffed by Dean of Students and Counseling Center personnel.
- The Student Health Care Center at Shands is a satellite clinic of the main Student Health Care Center located on Fletcher Drive on campus. Student Health at Shands offers a variety of clinical services. The clinic is located on the second floor of the Dental Tower in the Health Science Center. For more information, contact the clinic at 392-0627 or check out the web site at: [https://shcc.ufl.edu/](https://shcc.ufl.edu/)
- Crisis intervention is always available 24/7 from: Alachua County Crisis Center: (352) 264-6789 [http://www.alachuacounty.us/DEPTS/CSS/CRISISCENTER/Pages/CrisisCenter.aspx](http://www.alachuacounty.us/DEPTS/CSS/CRISISCENTER/Pages/CrisisCenter.aspx)

Do not wait until you reach a crisis to come in and talk with us. We have helped many students through stressful situations impacting their academic performance. You are not alone so do not be afraid to ask for assistance.

Inclusive Learning Environment
Public health and health professions are based on the belief in human dignity and on respect for the individual. As we share our personal beliefs inside or outside of the classroom, it is always with the understanding that we value and respect diversity of background, experience, and opinion, where every individual feels valued. We believe in, and promote, openness and tolerance of differences in ethnicity and culture, and we respect differing personal, spiritual, religious and political values. We further believe that celebrating such diversity enriches the quality of the educational experiences we provide our
students and enhances our own personal and professional relationships. We embrace The University of Florida’s Non-Discrimination Policy, which reads, “The University shall actively promote equal opportunity policies and practices conforming to laws against discrimination. The University is committed to non-discrimination with respect to race, creed, color, religion, age, disability, sex, sexual orientation, gender identity and expression, marital status, national origin, political opinions or affiliations, genetic information and veteran status as protected under the Vietnam Era Veterans’ Readjustment Assistance Act.” If you have questions or concerns about your rights and responsibilities for inclusive learning environment, please see your instructor or refer to the Office of Multicultural & Diversity Affairs website: www.multicultural.ufl.edu

## Topical Outline/Course Schedule:

<table>
<thead>
<tr>
<th>Week</th>
<th>Topic(s)</th>
<th>Multimedia</th>
<th>Reading(s)</th>
<th>Assessment</th>
<th>Assignments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Defining Trauma and Resilience and their Public Health Significance</td>
<td>(Watch Course Intro lecture and Guest Lecture: Robin Seanger, Peace4 Tarpon founder) &lt;br&gt; [Link](<a href="https://resiliencetrumpsa">https://resiliencetrumpsa</a> ces.org/wp-content/uploads/2017/11/CRI_parentbranch_english_web.pdf) - Resilience Trumps ACEs &lt;br&gt; [Link](<a href="https://www.youtube.co">https://www.youtube.co</a> m/watch?v=cqO7YoMscU) - What is resilience? &lt;br&gt; [Link](<a href="https://www.youtube.co">https://www.youtube.co</a> m/watch?v=1r8hj72bfGo) - The science of resilience</td>
<td>The impact of adverse childhood experiences on health problems: evidence from four birth cohorts dating back to 1900. &lt;br&gt; Resilience definitions, theory, and challenges: interdisciplinary perspectives &lt;br&gt; Bowling Alone Chapter 20</td>
<td>Syllabus Quiz &lt;br&gt; Personal introduction discussion due Friday, May 17, 2019</td>
<td>Create account on acesconnection.com due Friday, May 17, 2019.</td>
</tr>
<tr>
<td>2</td>
<td>Strategies for Building Resilience in Individuals within a Public Health Approach</td>
<td>(Watch Lecture: Michael Unger; [Link](<a href="https://www.youtube.co">https://www.youtube.co</a> m/watch?v=15D1QuNLH0c)) &lt;br&gt; [Link](<a href="https://s3.amazonaws.co">https://s3.amazonaws.co</a> m/fvcorp/wp-content/uploads/20160121105327/Resilience-infograph-poster-sized-PRINT_NO_BLEED.pdf) - Promising Futures</td>
<td>What Youth Need to Succeed: The Roots of Resiliency &lt;br&gt; Resilience: concept, factors and models for practice</td>
<td>Group Individual level: Introduce yourself to your group members for collaborative learning project and choose an intervention for collaborative learning project due Friday, May 24, 2019</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Building Resilience in Children within a Public</td>
<td>Revisionist history: Season 1 episode 4</td>
<td>Attachment, Self-Regulation, and Competency: A comprehensive intervention framework</td>
<td>Group Individual level: work on collaborative presentation</td>
<td></td>
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</tbody>
</table>
| Health Approach | View utahcountytraumainitiative on Instagram | for children with complex trauma  
Integrating Mindfulness Training into K-12 Education: Fostering the Resilience of Teachers and Students  
Identifying Neglect: The Risk and Resilience Model and Matrix | Communication Campaign Proposal: Determine SEM level and priority population for resilience proposal in 200 words due Friday, May 31, 2019 |
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<tr>
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<tbody>
<tr>
<td>Building Resilience in Adolescents within a Public Health Approach</td>
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</table>
https://www.youtube.com/watch?v=dAydFE_oDc - Raising Resilient Children Event Commercial | Building resilience in young people through meaningful participation  
A school-based resilience intervention to decrease tobacco, alcohol and marijuana use in high school students | Resilience and health communication discussion due Friday, June 7, 2019  
Group Individual level: work on collaborative presentation  
Communication Campaign Proposal: work on materials |
| Building Resilience in Adults within a Public Health Approach |  
https://blog.hubspot.com/marketing/strengthen-resilience - How to Strengthen Your Resilience  
https://www.youtube.com/watch?time_continue=1&v=5blgM4l9q30 - How to Build Resilience and Find Joy After Loss  
Resilience Intervention for Young Adults With Adverse Childhood Experiences | Group Individual level: work on collaborative presentation  
Communication Campaign Proposal: Storyboard for products due Friday, June 14, 2019 |
| Building Resilience in Special Populations within a Public Health Approach | Watch Guest Lecture: Kanathy Haney, MPH, CHES, CPH, Professor at Palm Beach State College, Trauma and Marginalized Populations, with specific focus on Human Trafficking  
https://www.youtube.com/watch?v=RqD0LcTeA0 - Stress and resilience in the LGBT Community | Resilience and marginalized youth  
Master Resilience Training in the US Army | Group community level: Provide a sandwich critique of both individual presentations (due Friday, June 21, 2019). (A sandwich critique is when you start with positive feedback, then move to constructive criticism and suggestions for improvement, and then finish  
Group Individual level: Presentations due Friday, June 21, 2019 |
<table>
<thead>
<tr>
<th>Week</th>
<th>Topic</th>
<th>Resources</th>
<th>Details</th>
</tr>
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<tbody>
<tr>
<td>7</td>
<td>BREAK WEEK</td>
<td>BREAK WEEK</td>
<td>BREAK WEEK</td>
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<tr>
<td>8</td>
<td>Strategies for Building Resilience in Communities within a Public Health Approach</td>
<td><a href="https://www.rand.org/content/dam/rand/pubs/infographics/IG100/IG114/RAND_IG114.pdf">https://www.rand.org/content/dam/rand/pubs/infographics/IG100/IG114/RAND_IG114.pdf</a> - Road to Resilience</td>
<td>Community Resilience: Toward an Integrated Approach (by Friday, July 5, 2019)</td>
</tr>
<tr>
<td>8</td>
<td>Community Resilience - A Practical Approach to Building Resilience in America’s Communities</td>
<td>Community Resilience Analysis discussion (due Friday, July 5, 2019)</td>
<td>Group community level: Introduce yourself to your group members for collaborative learning project and choose an article for collaborative learning project (by Friday, July 5)</td>
</tr>
<tr>
<td>9</td>
<td>P4G Case Study</td>
<td>Watch guest lecture: Carol Lewis, PhD, Peace4Gainesville</td>
<td>Developing a Trauma- and Resilience-Focused Accountable Community for Health</td>
</tr>
<tr>
<td>9</td>
<td>Developing Community Resilience</td>
<td>Translating Brain Science into Community Level Change</td>
<td>Bowling Alone Chapter 18</td>
</tr>
<tr>
<td>9</td>
<td></td>
<td></td>
<td>Group community level: work on collaborative group presentation Communication Community Proposal: Check-in paper (due Friday, July 12)</td>
</tr>
<tr>
<td>10</td>
<td>Community Collaboratives for Public Health</td>
<td>Using Empowerment Theory in Collaborative Partnerships for Community Health and Development</td>
<td>Group community level: work on collaborative presentation Communication Campaign Proposal: work on materials</td>
</tr>
<tr>
<td>10</td>
<td>Community Gardening: A Parsimonious Path to Individual, Community, and Environmental Resilience</td>
<td>Community Gardening: A Parsimonious Path to Individual, Community, and Environmental Resilience</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Systems Change for Community Resilience within a Public Health Approach</td>
<td>Systems change as an outcome and a process in the work of community collaboratives for health</td>
<td>Paper Tigers discussion (due Friday, July 26, 2019)</td>
</tr>
<tr>
<td>11</td>
<td></td>
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<td>Group community level: work on collaborative presentation Communication</td>
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| 12 | Systems Change for Societal Resilience within a Public Health Approach | Watch Guest Lecture, Dr. Mark Hart  
Revisionist History-Season 1 Episode 6  
Unpacking community resilience through Capacity for Change | Group individual level: Provide a sandwich critique of both community presentations (due Friday, August 2, 2019)  
(A Sandwich critique is when you start with positive feedback, then move to constructive criticism and suggestions for improvement, and then finish with overall good highlights/general improvements over time/bigger-picture positive comments.) | Group community level: Presentations due (due Friday, August 2, 2019)  
Communication Campaign Proposal: work on materials |
|---|---|---|---|---|---|
| 13 | The Future of Resilience Research within a Public Health Approach | Watch Guest Lecture: Brandace Stone, MPH  
Bipartisan Trauma Resolution Passes the House Unanimously | Final Resilience Communication Campaign Proposal Due Wednesday, August 7 |